



July 15, 2026

To whom it may concern:

Company Name TOHO HOLDINGS CO.,LTD.
Corporate Hiromi Edahiro, Representative
Representative Director, President and CEO
(Prime Market of Tokyo Stock Exchange
Securities Code:8129)
Contact: Makoto Kawamura, Senior Executive
Corporate Officer and General Manager,
Corporate Strategy Division
(TEL: 81-3-6838-2803)

Notice Regarding Disposal of Treasury Stock as Restricted Stock Compensation

TOHO HOLDINGS CO.,LTD. (hereinafter, the “Company”) hereby announces that its Board of Directors today resolved to dispose of treasury stock as restricted stock compensation (hereinafter, “Disposal of Treasury Stock”) as described below.

1. Outline of Disposal

(1) Disposal date	August 14, 2026
(2) Class and number of shares to be disposed	Common Stock of the Company 13,900 shares
(3) Disposal value	3,982 yen per share
(4) Total disposal value	55,349,800 yen
(5) Acquirers of disposed shares and number of such acquirers, and number of shares to be disposed	The Company’s Directors (excluding those who are Audit and Supervisory Committee Members): 4 persons, 6,000 shares The Company’s Corporate Officers: 12 persons, 7,900 shares

2. Purpose and Reasons of Disposal

The Company resolved, at a meeting of its Board of Directors held on May 18, 2017, to introduce a restricted stock compensation plan (hereinafter, “Plan”) as a new remuneration plan for Directors of the Company (excluding Directors who are Audit and Supervisory Committee Members; hereinafter, “Eligible Directors”) in order to give even more incentive to undertake sustainable enhancement of the Company’s corporate value and further promote value-sharing with shareholders. Moreover, at the 69th Annual General Meeting of Shareholders held on June 29, 2017, it was approved that monetary compensation not exceeding 55 million yen per year (out of this amount, the amount of compensation to Outside Directors shall be no more than 5 million yen per year) shall be paid to Eligible Directors as monetary compensation to serve as the property to be contributed for acquisition of shares with transfer and other restrictions pursuant to the Plan and that the transfer restriction period for restricted stock shall be the period specified by the Board of Directors of the Company, which is a period between three to five years from the day on which such shares are allotted. Furthermore, at the 76th Annual General Meeting of Shareholders held on June 27, 2024, the Company received approval to revise the transfer restriction period for restricted stocks to a period from the day of allotment of stock to the day of resignation or retirement, etc., from any of the positions of the officers and employees of the Company and its subsidiaries which are predetermined by the Company’s Board of Directors,” (However, if the date of resignation or retirement, etc. is prior to the day on which three months have passed in the business year that includes the date of allotment of restricted stocks, the Board of Directors may adjust the end of the period for restriction of transfer to a reasonable extent.), with the aim of further enhancing incentive to achieve to the sustainable enhancement of the corporate value of the Company throughout the term of office of Eligible Directors and realizing

value-sharing with shareholders for as long as possible.

An outline of the revised Plan and other relevant details are shown below.

【Outline of the revised Plan】

The Eligible Directors shall deliver, in accordance with the revised Plan, all monetary compensation receivables to be provided in the form of property contributed in kind, and in return, receive the common stock of the Company to be issued or disposed of. The total number of shares of common stock in the Company to be issued or disposed of shall be no more than 25,000 shares per year (out of this shares, the shares to Outside Directors shall be no more than 3,000 shares per year; provided, however, that the amount shall not include amount of employee salaries payable to Directors who are also employees), and the amount to be paid per share shall be the closing price of the Company's common stock at the Prime Market of Tokyo Stock Exchange on the business day immediately preceding the date of each resolution by the Board of Directors of the Company (or the closing price on the transaction day immediately prior thereto if no transaction is made on such business day).

On this occasion, the Company has decided to grant a total of 55,349,800 yen as the monetary compensation receivables, and 13,900 common stocks for 4 Eligible Directors and 12 Corporate Officers in order to appoint capable personnel as directors and employees as well as to boost motivation of the Eligible Directors and Corporate Officers (collectively, the "Eligible Directors, etc."), after considering the purpose of the revised Plan, the contribution to the Company by each Eligible Directors, etc., the Company's performance, the scope of duties of each Eligible Directors, etc., and other factors.

With the Disposal of Treasury Stock, 16 Eligible Directors, etc., the planned allottees of shares, shall pay in all monetary compensation receivables, which are claims against the Company, in the form of property contributed in kind, and shall receive the disposal of common stock of the Company pursuant to the revised Plan.

The Monetary Compensation Receivables shall be provided subject to the conclusion of a restricted stock allotment agreement which includes following (hereinafter, the "Allotment Agreement") by and between the Company and Eligible Directors, etc. In order to accomplish the purpose of introduction of the revised Plan to provide an incentive to sustainably increase the Company's corporate value and to further promote shared values with shareholders, the Company has decided the revised transfer restriction period to be a period from the day of allotment of stock to the day of resignation or retirement, etc., from any of the positions of the officers and employees of the Company and its subsidiaries which are predetermined by the Company's Board of Directors (However, if the date of resignation or retirement, etc. is prior to the day on which three months have passed in the business year that includes the date of allotment of restricted stocks, the Board of Directors may adjust the end of the period for restriction of transfer to a reasonable extent.)

3. Outline of the Allotment Agreement

(1) Revised Transfer Restriction Period: The period from the day of allotment of stock to the day of resignation or retirement, etc., from any of the positions of the officers and employees of the Company and its subsidiaries which are predetermined by the Company's Board of Directors or July 1, 2027, whichever is later.

The Eligible Directors, etc. are prohibited from transferring, creating any security interest on, or otherwise disposing of the common stock of the Company allotted under the Allotment Agreement (hereinafter, "Allotted Stock") during the transfer restriction period.

(2) Lifting of Transfer Restriction

Notwithstanding the provision of (1) above, the Company shall lift the transfer restriction of all of the Allotted Stock held by an Eligible Director, etc. upon the expiration of the revised transfer restriction period, provided that the Eligible Director, etc. has continuously held any position of the officers and employees of the Company and its

subsidiaries which are predetermined by the Company's Board of Directors during the revised transfer restriction period.

However, if said Eligible Director, etc. resigns or retires the position of the officers and employees of the Company and its subsidiaries which are predetermined by the Company's Board of Directors before the expiration of the revised transfer restriction period due to the expiration of the term of his/her office, death, or any other reason deemed justifiable, the Company shall adjust the number of Allotted Stock for which the transfer restriction is to be lifted and the timing of such lifting by the following method.

(i) Timing of lifting transfer restrictions

In the event that an Eligible Director, etc. resigns or retires the position of the officers and employees of the Company and its subsidiaries which are predetermined by the Company's Board of Directors during the revised transfer restriction period due to the expiry of term of office, attainment of retirement age, or other justifiable reason (excluding resignation or retirement by death), the transfer restriction shall be lifted at the time immediately after the resignation or retirement. In the case of resignation or retirement by death, the transfer restriction will be lifted at a time decided separately by the Board of Directors after the death.

(ii) Number of Allotted Stocks which transfer restrictions are lifted

The number of the Allotted Stocks of the Eligible Directors, etc. whose transfer restrictions are lifted shall be calculated by multiplying the number resulting when the period of office from the month including the date of the allotment resolution for the Eligible Directors, etc., to the month including the date of their resignation or retirement (expressed in months) is divided by 12 (If the number is 1 or greater, it will be set to 1.) by the number of Allotted Stocks held at the time of resignation or retirement prescribed in (1) above (provided, however, fractional shares less than one unit will be rounded down).

(3) Acquisition without contribution

Upon the expiration of the revised transfer restriction period, the Company shall, by rights, acquire without contribution the Allotted Stock on which the transfer restriction has not been lifted in accordance with the provision set forth in (2) above.

(4) Treatment upon reorganization, etc.

Notwithstanding the provision set forth in (1) above, when a proposal for a merger agreement in which the Company would be the disappearing company, or a share exchange agreement or share transfer plan in which the Company would become a wholly-owned subsidiary of another company, or other matters concerning reorganization, etc., has been approved at a General Meeting of Shareholders of the Company (or by the Company's Board of Directors if approval for the said reorganization, etc., at the General Meeting of Shareholders is not required) during the revised transfer restriction period, the relevant transfer restrictions will be lifted, based on the resolution of the Board of Directors, upon the time immediately before the preceding business day of the effective date of the reorganization, etc. on the number of shares calculated by multiplying the number resulting when the number of months from the month including the date of the allotment resolution through the month including the date of the relevant approval is divided by 12 (If the number is 1 or greater, it will be set to 1.) by the number of the Allotted Stocks held at that time (provided, however, fractional shares less than one unit will be rounded down). In such a case, the Company shall, by rights, acquire without contribution, the Allotted Stock on which the transfer restriction has not been lifted upon the business day immediately preceding the effective date of the reorganization, etc., in accordance with the aforementioned provision.

(5) Management of stock

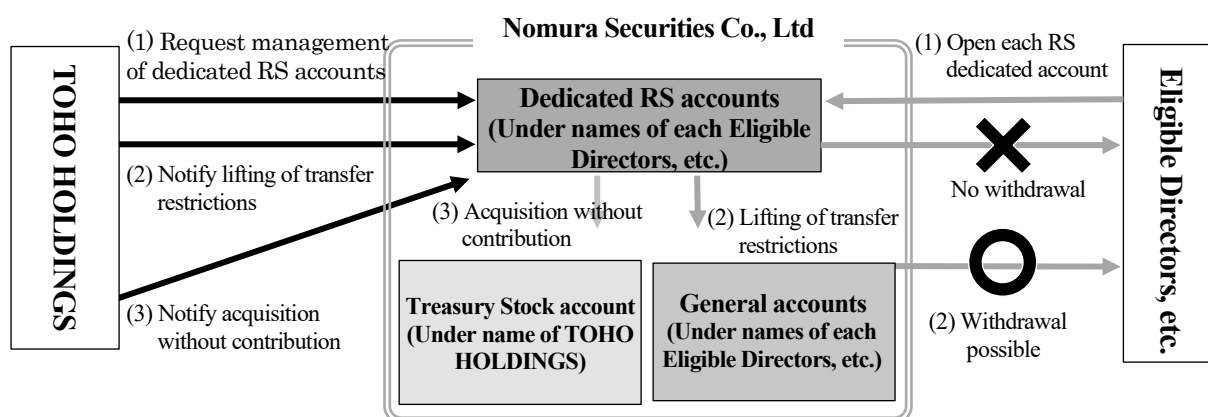
The Allotted Stock shall be managed in dedicated accounts at Nomura Securities Co., Ltd. opened by each Eligible

Directors, etc. to ensure it is not possible to transfer, create any security interest on, or otherwise dispose of the shares during the revised transfer restriction period. The Company has entered into an agreement with Nomura Securities Co., Ltd. concerning management of the accounts of the Allotted Stocks that are held by each Eligible Directors, etc. to ensure the effectiveness of the transfer restrictions, etc. relating to the Allotted Stock. In addition, the Eligible Directors, etc. have agreed to the details of the management of the accounts.

4. Basis of Calculation and Specific Details of the Payment Amount

The Disposal of Treasury Stock to the planned allottees is carried out by using monetary compensation receivables provided to them as the restricted stock compensation for the fiscal year ending March 2027 of the eligible companies pursuant to the revised Plan, as property contributed in kind. To eliminate any arbitrariness in the disposal value, the closing price for common stock of the Company on July 14, 2026 (the business day immediately preceding the date of resolution by the Board of Directors) on the Prime Market of Tokyo Stock Exchange of 3,982 yen is used as the disposal value. This value is deemed to be rational and not to be particularly favorable because it is the market share price on the day immediately preceding the date of resolution by the Board of Directors.

(Reference) 【Management Flow of Restricted Shares (RS) under the RS System】



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